



**OFFICE OF THE NATIONAL BUSINESS CHAIRMAN
ARNOLD AIR SOCIETY**

FREDERICK J. JOHNSON
ROGER E. KINDIG SQUADRON
AFROTC DET 160
UNIVERSITY OF GEORGIA
Hardman Hall Room 207
Athens, GA 30602



10 June 2011

MEMORANDUM FOR AAS NATIONAL COMMANDER

FROM: AAS NATIONAL BUSINESS CHAIRMAN
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: NATCON 2011 MINUTES
INFORMATION MEMORANDUM

1. In accordance with AASM-1, paragraph 11.8, as well as 8.10.13, I submit this document, the NATCON 2010 Minutes.
2. AAS-M1, paragraph 11.8, states: "The minutes of the NATCON will be published by the new National Business Chairman (former Parliamentarian) who will provide copies to the AAS and the SW National HQs, the SW National Business Chairman, each AAS and SW National Administrative Consultant, and the Executive Management Center (EMC)." This is due NLT 30 days after the last academic final of the National Business Chair. My last final was on 10 May 2011, thus making the suspense 10 June 2011. Also, according to 8.10.13, "compilation of a package of changes to AASMAN-1 after the National Conclave and fall Board of Directors meetings, NLT 30 days after adjournment, send the package to the National Administrative Consultant in charge of AASMAN-1." The National Conclave adjourned on Monday, 25 April 2011. 30 days after the adjournment of NATCON is 25 May 2011. The list of necessary changes was sent on 15 May 2011.
3. I have sent the original copy of the minutes to our Executive Director, Brigadier General Bundy, USAF (Ret.). Courtesy copies were sent to the AAS and SW National HQs, the SW National Business Chairman, and each of the AAS and SW National Administrative Consultants.
4. Upon completion of the National Conclave, 4 AAS resolutions had passed and 7 failed or were withdrawn. Of the Joint resolutions, 4 passed and 4 failed or were withdrawn.
5. I would like to congratulate the 2010-2011 Executive Board for an outstanding year full of success; and I wish the best of luck to the 2011-2012 Executive Board as they continue to improve the society and impact our communities.



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6. If you have any questions or concerns please feel free to contact me by phone at (404) 402-2072 or via email at business-chair@arnold-air.org.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman

Attachments:

1. Agenda Synopsis
2. Resolution Synopsis
3. Minutes
4. AAS Resolutions
5. Joint Resolutions
6. Voting Record
7. Attendance



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THE 2011 ARNOLD AIR SOCIETY AND SILVER WINGS NATIONAL CONCLAVE
BUSINESS MEETING AGENDA SYNOPSIS

Session	Date	Time
JEBM #1	22 Apr 11	1500
JRWMC #1	22 Apr 11	1530
ARWMC #1	22 Apr 11	1600
Delegate's Meeting	22 Apr 11	1750
JEBM #2	23 Apr 11	0700
AEBM #1	23 Apr 11	0720
JOC	23 Apr 11	0745
JBS #1	23 Apr 11	0920
ABS #1	23 Apr 11	1030
ABS #2	23 Apr 11	1430
ABS #3	23 Apr 11	1605
JEBM #3	23 Apr 11	1715
AEBM#2	23 Apr 11	1745
JRWMC#2	23 Apr 11	1815
ARWMC #2	23 Apr 11	1845
ABS#4	24 Apr 11	1250
JBS#2	24 Apr 11	1400
JARC	24 Apr 11	1530
ASBS	24 Apr 11	1635
JEBM#4	24 Apr 11	1800
AEBM#3	24 Apr 11	1830
ONJEBM	25 Apr 11	0900
JBS #3	25 Apr 11	0930
F/ABS	25 Apr 11	1215
AFPCB	25 Apr 11	1345
F/JBS	25 Apr 11	1530

The first business meeting began Saturday, 23 April 2011, at 0920.

The last business meeting ended Monday, 25 April 2011, at 1700.



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SYNOPSIS OF RESOLUTIONS
2011 NATIONAL CONCLAVE - "AMERICAN"
New York, New York

ARNOLD AIR SOCIETY RESOLUTIONS

Number	Topic	Result
A1	National HQ Bid – Anderson Sq (Clemson)	PASSED
A2	National HQ Bid – Quesada Sq (Clarkson)	FAILED
A3	New AASMAN Organizational Charts	PASSED
A4	Squadron Commander 1 Year Term	FAILED
A5	AAS Insignia for ABUs	POSTPONED INDEFINITELY
A6	Training Staff Test	PASSED
A7	Squadron Commander 1 Year Term	FAILED
A8	Signature Block Standardization	WITHDRAWN
A9	AAS Insignia for ABUs	FAILED
A10	Area By-laws Submission	PASSED
A11	Change of Sq/CD Duties	FAILED



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JOINT AAS/SW RESOLUTIONS

Number	Topic	Result
J1	NATCON HQ Bid – Bek Sq (Michigan St)	PASSED
J 2	JNP – STEM	FAILED
J 3	JNP – Hope for Homeless Animals	FAILED
J 4	NATCON Timing and Location	POSTPONED INDEFINITELY
J 5	Outstanding ARCON Award	PASSED
J 6	JNP – Active America	PASSED
J 7	CSCOP Duties	WITHDRAWN
J 8	Removal of Joint National Positions	PASSED



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KEY TO ABBREVIATIONS:

- ABS: Arnold Air Society Business Session
- AEBM: Arnold Air Society Executive Board Meeting
- AFPCB: Air Force Personnel Center Briefing
- ARWMC: Arnold Air Society Rules, Ways, and Means Committee
- ASBS: Arnold Air Society Staff Breakout Sessions
- F/ABS: Final Arnold Air Society Business Session
- F/JBS: Final Joint Business Session
- JARC: Join Area-Region Caucuses
- JBS: Joint Business Session
- JEBM: Joint Executive Business Meeting
- JOC: Joint Open Ceremony
- JRWMC: Joint Rules, Ways, and Means Committee
- ONJEBM: Old / New Joint Executive Board Meeting



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Executive Board Meeting #1

1. Location: Liberty 3
2. Date & Time: 22 April 2011, 1500
3. Chair: C/Col Chelsea Bailey
4. The meeting was brought to order by AAS C/Col Chelsea Bailey.
5. Brig Gen Bundy addressed the meeting:
 - a. Distributed packets containing data on number of members.
 - b. He is proud of everyone for making this a good year.
 - c. AMERICON reached 60% of regular NATCON attendance, which surpassed his expectations.
 - d. Introduced and congratulated advisors from this year.
 - e. Recognized NATCON and hotel staffs for the hard work they have done.
 - f. Introduced National Administrative Consultants and Trustees who are present.
 - g. The organization lost 3 Arnold Air Society Squadrons and 7 Silver Wings Chapters this year.
 - h. The organization gained 1 Arnold Air Society Squadron (University of Houston) and 4 Silver Wings Chapters.
 - i. There are two bids for National Headquarters and one for NATCON (Michigan St).



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- j. The year's Joint National Project (STEM) could not be carried out in all areas of the nation; posed the question of if it could be effective in all areas should it be selected again.
 - k. Some squadrons and chapters have not turned in initiation reports on time, emphasized the importance of turning these in by appropriate suspense.
 - l. Discussed importance of, and recent problems with, retaining SW chapters.
 - m. 5 squadrons did not complete a fall report.
 - n. ARCONs were generally successful in terms of budget and activities; recognized Areas/Regions 6, 9, and 10 for exemplary ARCONs; only Areas/Regions 1, 2, and 4 have submitted ARCON planning packets.
 - o. AAS currently has 3,070 members, SW has 750 (down 67).
 - p. Emphasized the importance of continuity and reminded everyone to give it to their successors.
 - q. Addressed the problem of people acting outside the regulation and guidance of the AASMAN-1.
 - r. Joe Sutter and Sandy Schlitt from the Air Force Association are present.
 - s. Reminded all present to ensure their successors are at the meeting with him at 0900 on Monday morning.
 - t. Reminded everyone of the importance of safety, notably traveling in groups.
6. The meeting was adjourned at 1527.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Rules, Ways, Means Committee #1

1. Place: Liberty 3
2. Date & Time: 22 April 2011, 1530
3. Chair: C/Col Chelsea Bailey
4. Members present: Areas 1, 7, and 9
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. Resolution J1- Beck Squadron Michigan State/Western Michigan bid for NATCON
 - a. Chair read resolution.
 - b. Sent to Joint Executive Board by voice vote.
7. The meeting was adjourned at 1545.

**//SIGNED//
FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman**



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Rules, Ways, Means Committee #1

1. Place: Liberty 3
2. Date/Time: 22 April 2011, 1600
3. Chair: C/Col Chelsea Bailey
4. Members present: Areas 6, 7, 8, 10, and NHQ
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. Resolution A1- Anderson Sq (Clemson) bid for National HQ
 - a. Chair read resolution.
 - b. Sent to AAS Executive Board by voice vote.
7. Resolution A2- Quesada Sq (Clarkson) bid for National HQ
 - a. Chair read resolution.
 - b. Sent to AAS Executive Board by voice vote.
8. The meeting was adjourned at 1620.

**//SIGNED//
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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
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SUBJECT: Delegates Meeting

1. Place: Empire Ballroom
2. Date/Time: 22 April 2011, 1750
3. Chair: AAS C/Col Chelsea Bailey and Ms. Rachel Nutting
4. Members present: N/A
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. AAS NBC introduced the AAS/CC, AAS C/Brig Gen Gabrielle Wilson and SW President, Ms. Samantha Robertson.
 - a. C/Wilson encouraged everyone to be on time for all meetings.
 - b. Be flexible with the schedule and ask questions.
 - c. Stay involved in the meetings so you can see how the society runs and use this opportunity to network with your peers.
 - d. Be safe this weekend.
 - e. Ms. Robertson expressed her agreement with C/Wilson's comments.
 - f. Make sure your fellow delegates are attending the meetings.
 - g. Both staffs will be happy to help you if you have questions.
7. AAS C/Lt Col Frederick Johnson briefed the delegates on parliamentary procedure and Robert's Rules of Order.



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- a. Business sessions will follow AAS/SW procedures and Robert's Rules of Order.
 - b. Only delegates, or their designated alternates, may speak ("have a voice") and vote during business sessions.
 - c. Attendance will be taken at the beginning of each business session. If a delegate and alternate are both absent for a roll call, their unit will lose its vote for the rest of NATCON.
 - d. Procedures for addressing the chair and speaking during business sessions.
 - e. Order of resolution consideration: present, questions, debate (including amendments), and vote.
 - f. Making motions and asking questions.
8. AAS C/Col Chelsea Bailey and Ms. Rachel Nutting addressed the delegates:
- a. Thank you for being here!
 - b. You have to go to business sessions to do business at NATCON; if you do not attend business sessions you are wasting your time and money. Be 5 minutes early.
 - c. Check the times in your agenda and listen for any changes.
 - d. If we don't have a quorum we can't vote on anything.
 - e. Silver Wings is very close to quorum. Don't miss meetings and know who your proxies are.
 - f. Talk to higher headquarters with any questions you may have.
9. NATCON staff informed the delegates that they are working on getting rooms for everybody. To assist in this process, NATCON staff requested each delegate make a list of those in their unit who are present, still traveling, or not coming despite having registered.
10. The meeting was adjourned at 1830, but NATCON staff requested all delegates remain in the room while they continued to work on the room assignment situation.

//SIGNED//

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National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
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Athens, GA 30602

SUBJECT: Joint Executive Board Meeting #2

1. Place: Liberty 3
2. Date/Time: 23 April 2011, 0700
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. AAS C/Lt Col Frederick Johnson took roll.
7. Resolution J1- Beck Squadron Michigan State/Western Michigan bid for NATCON
 - a. Chair read resolution.
 - b. Resolution amended to read "AAS/SW NATCON."
 - c. Sent to General Assembly by voice vote.
8. The meeting was adjourned at 0718.

//SIGNED//
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National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Executive Board Meeting #1

1. Place: Liberty 3
2. Date/Time: 23 April 2011, 0720
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. AAS C/Lt Col Frederick Johnson took roll.
7. AAS C/Lt Col Frederick Johnson distributed packets containing attendance sheets and ballots to each Area Commander. He explained how to use the sheets and reminded everyone to bring their packets to each business sessions or hand it off to your alternate.
8. Resolution A1- Anderson Sq (Clemson) bid for National HQ
 - a. Chair read resolution.
 - b. Sent to General Assembly by voice vote.
9. Resolution A2- Quesada Sq (Clarkson) bid for National HQ
 - a. Chair read resolution.
 - b. Sent to General Assembly by voice vote.



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10. AAS C/Col Chelsea Bailey addressed the meeting:
 - a. The Joint Opening Ceremony will be conducted first, followed by the first Joint Business Session.
 - b. Make sure your counterparts get to the meetings and keep them there so we can keep quorum.
 - c. The bid presentations for National Headquarters will be heard during the first AAS Business Session. These will then be discussed and voted on after lunch.
 - d. Most of the time for resolutions will be during today's business sessions.
11. The meeting was adjourned at 0733.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Opening and Awards Ceremony

1. Place: Metropolitan Ballroom
2. Date/Time: 23 April 2011, 0745
3. Chair: AAS C/Brig Gen Gabrielle Wilson
4. Members present: N/A
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. The colors were posted and the invocation was given.
7. NATCON Co-commanders welcomed everyone to NATCON and thanked everyone for their patience in dealing with the room assignments.
8. AAS/CC and SW/Pres presented the following awards:
 - a. Chenault Trophy
 - b. Hagan Trophy
 - c. Maryland Cup
 - d. John Burdette Binkley Cup
9. The AAS/CC and SW/Pres, with the help of Col Jefferson Dunn, recognized distinguished cadre members for their contributions to the organizations with the following awards:
 - a. Lt Gen Springer Chapter Advisor Award
 - b. Outstanding Squadron Advisor Award



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- c. Elise Morley Region Advisor Award
 - d. Outstanding Area Advisor Award
10. The assembly heard a tribute to Brig Gen Robin Tornow.
 11. C/Brig Gen Gabrielle Wilson introduced the members of the Board of Trustees.
 12. Col Gary Copsey, the keynote speaker, addressed the assembly.
 13. The meeting was adjourned at 0910.

//SIGNED//
FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
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SUBJECT: Joint Business Session #1

1. Place: Metropolitan Ballroom
2. Date/Time: 23 April 2011, 0920
3. Chair: Ms. Rachel Nutting
4. Members present: See Attachment
5. The meeting was brought to order by Ms. Rachel Nutting at 0925.
6. Roll was taken by the NBCs and recorded by the NPARs.
7. AAS/CC and SW/Pres introduce themselves and their respective national staffs.
8. Ms. Amber Bartelt, the NCOP, gave a protocol briefing:
 - a. Business dress: make sure jackets and skirts are appropriate lengths, requirements for AF Service Dress and modified version.
 - b. Customs and courtesies: no salutes except to officers and when receiving awards.
 - c. Attack the problems, not the issues.
 - d. Remember to introduce yourself before you speak and no hissing.
 - e. There will be an ARCON planning session on Saturday with a question and answer period.
 - f. When in doubt, don't do it!
 - g. If you have protocol questions you can ask CSCOPs, ARCOPs, or the NCOP.



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9. Ms. Elizabeth Steigman, President of the Joint Alumni Association, addressed the assembly:
 - a. JAA is an organization composed of alumni from AAS, SW, and Angel Flight.
 - b. JAA can serve as a source of information at meetings and events you have.
 - c. You can announce information about your squadron or chapter on the JAA website.
 - d. JAA awards two scholarships each year.
 - e. Membership terms include one year, three years, lifetime, and extended lifetime.
 - f. Visit the JAA website for anything you might want to know about JAA.
10. The assembly viewed a video on AF language, religion, and cross cultural competency and heard from several guest speakers on this topic.
 - a. Language skills will help you develop your Air Force career.
 - b. Learning other languages teaches you how to deal with people from other cultures and see the world from their points of view.
 - c. Start learning a language while you are in college.
 - d. The Air Force offers pay benefits for language competency, even in ROTC.
 - e. You will get Language, Region, and Culture (LRC) training at some point; the AF invests in your career.
11. Michigan State presented Resolution J1, its bid to host NATCON 2012 (MICHICON).
 - a. Cadet Andrew Doenitz (MSU) introduced the proposed staff.
 - b. Detroit is safe and not a city in decline!
 - c. Detroit has excellent transportation: large airport, trains buses, charters available.
 - d. Venue will be the Marriott at the Detroit Renaissance Center, which has excellent shopping, dining, and entertainment.



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- e. Detroit has 3 casinos, excellent dining options, clubs, sports teams, and other entertainment.
 - f. Price will not exceed \$275 per person.
12. Resolution J1 was tabled until Joint Business Session #2.
13. Meeting adjourned at 1025.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
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SUBJECT: AAS Business Session #1

1. Place: New York Ballroom
2. Date/Time: 23 April 2011, 1030
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: See Attachment
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1035.
6. AAS C/Lt Col Frederick Johnson took roll.
7. AAS C/Brig Gen Gabrielle Wilson delivered the National Commander's welcome:
 - a. Thank you all for coming and spending the money it took to get here.
 - b. Expectations: Be on time, ask questions, get involved, network with each other.
 - c. Goals: see people engaged, leave with connections, have a desire to change the society.
 - d. Take this opportunity to try things out and see the city, it has amazing things like taxis with 3ft wheels, Justin Bieber, Donald Trump, and the naked cowboy.
8. Brig Gen Bundy delivered the Executive Management Center (EMC) briefing:
 - a. Our society has done great things and will continue to do great things.
 - b. This NATCON has over 60% of normal NATCON attendance.
 - c. There are currently 3070 cadets in AAS, our organization is continuing to grow.



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- d. Make sure to report spring initiations on time, they must be reported within 3 weeks after initiation, reports must include an AASF 1, an AASF 5 for each new initiate, and \$55 for each new initiate.
 - e. Members are required to pay dues every year, dues are collected each fall, if you don't pay your dues you're not an Arnie.
 - f. NATCON staff has been working tirelessly to get things back to normal and to get everyone a room at a good price.
 - g. Bek Squadron has done really well as National Staff, Clarkson and Clemson will bid to host the next National Staff.
 - h. When you graduate think about joining JAA, it will impact the society more than you know.
 - i. Communication: AASF 6s must be sent to EMC and higher headquarters, if you have any issues call whoever you need to figure it out.
 - j. We had some not so good situations in the society this year:
 - (1) In one squadron, a cadet told the detachment commander that he (the cadet) makes the calls in AAS, not the Det/CC. This detachment commander called Brig Gen Bundy, and they discovered that none of the cadets in this squadron knew the mission of AAS. This squadron has been shut down but will reform next year.
 - (2) Another squadron hosted a party and booze bash at which they encouraged their candidates to participate in underage drinking. The party was broken up by the authorities. Multiple cadets submitted false records about the events in question. This squadron has been shut down.
 - k. If you see these or other problems, address them and take care of them or contact higher headquarters or EMC.
 - l. If you have any issues or questions come and see Brig Gen Bundy during this weekend.
9. AAS C/Col Chelsea Bailey recessed the meeting at 1055.
10. AAS C/Col Chelsea Bailey reconvened the meeting at 1110.



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11. AAS C/Lt Col Frederick Johnson took roll following the recess.

12. National Headquarters bids were presented and the sponsors answered questions:

a. Resolution A1- Anderson Sq (Clemson) National HQ Bid

(1) C/Pierce Roberts, the proposed commander, introduced the proposed national staff.

(2) The sponsors showed a video with the theme “INSYNC.”

(3) Respect: efficient communication, create continuity document for all squadrons to use, well rounded hours, AFA and SW relations, upgrade to a more user friendly database.

(4) Accountability: create online feedback systems which will function like roundtables at conclaves, encourage closer relationships between squadron advisors and squadrons.

(5) Public image: increase awareness at national, area, and local levels, increase PR.

(6) Standardization and continuity: revamp a few records.

(7) Budget (At this point the time allotted for this presentation expired)

b. Resolution A2- Quesada Sq (Clarkson) National HQ Bid

(1) C/Phil White, the proposed commander, introduced the proposed national staff.

(2) The squadron works with three area schools.

(3) Set the bar high for all cadets and continue the goals and traditions within the society, make AAS the predominant service organization within ROTC and the community.

(4) Face to face conversations would be done using Skype, reducing reliance on e-mail. Electronic documents will be used whenever possible.

(5) Improve work between AFA and squadrons, help make that first contact, encourage professional development with AFA, some AFA chapters may not even know a squadron exists.

(6) Cubetree: a networking system to connect squadrons about projects and events within the nation.



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ARNOLD AIR SOCIETY**

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AFROTC DET 160
UNIVERSITY OF GEORGIA
Hardman Hall Room 207
Athens, GA 30602



(7) Budget: \$24,300

(8) Quesada Squadron: motivated to help the nation and society, professional, capable, available.

c. The following questions were asked by delegates and answered by the sponsors:

(Clemson) Q: Is the budget in your packet correct?

A: There is a typo in the budget, that budget is a worst case scenario, \$19,337 is a solid estimate.

(Clarkson) Q: Why do you want to use Cubetree?

A: It would only be visible within AAS, not a public forum.

(Clemson) Q: How would your squadron of 46 members affect the headquarters?

A: Use them as assistance to get the job done, also as fundraising support.

(Both) Q: What about Silver Wings chapters?

(Clarkson) A: We do have one, it's not very big but we are close counterparts.

(Clemson) A: We have a strong SW chapter which hosted Region HQ last year and goes to all events at the squadron level.

(Clarkson) Q: Could you give us details on your budget?

A: It is derived from estimated costs.

(Both) Q: How will you as a national staff help recruit more people?

(Clemson) A: We will focus on public image and provide ideas for public affairs events to squadrons and areas.

(Clarkson) A: Cadets need to recruit, Cubetree can help.

(Clarkson) Q: How will your experience affect your hosting National Headquarters?

A: Proposed staff members have experience holding positions at squadron and university levels as well as real life experience, EAs are on lock.

(Both) Q: How will you communicate within 24 hours?

(Clemson) A: Send a reply message, even if it is just to let the sender know you are looking into it and trying to find them an answer.

(Clarkson) A: We don't want to use e-mail too much, we will call and say we're working on it.

(Clemson) Q: Can you sustain a good squadron?

A: Running the squadron will be the priority for many of our members.

(Clemson) Q: [While pointing at an item in the budget] Is this expenditure for the production of this packet.

A: Yes, we are showing you where we are using the money.

(Clarkson) Q: How can you keep up with your academic work?

A: The seniors don't have too much work, plan well and manage time, roles in the Det don't conflict with school work, cadre have taken this into account.

13. Resolutions A1 and A2 were tabled to AAS Business Session #2.



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14. AAS C/Col Chelsea Bailey asked the AAS RWMC members to stay after the business session for a quick meeting.

15. The meeting was adjourned at 1148.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Unscheduled AAS Rules, Ways, and Means Committee Meeting

1. Place: New York Ballroom
2. Date/Time: 23 April 2011, 1150
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas 6, 7, 8, and 10
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1150.
6. AAS C/Lt Col Frederick Johnson took roll.
7. Resolution A4- 1 Year Term for Squadron Commanders
 - a. Chair read resolution.
 - b. Sent to General Assembly by voice vote.
8. Resolution A5- AAS insignia for ABUs
 - a. Chair read resolution.
 - b. Sent to AAS Executive Board by voice vote.
9. The meeting was adjourned at 1155.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Business Session #2

1. Place: New York Ballroom
2. Date/Time: 23 April 2011, 1430
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: See Attachment
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1446.
6. AAS C/Lt Col Frederick Johnson took roll.
7. Sgt Max Sauer of the NYPD gave a security briefing:
 - a. Be aware and alert, there are dangers in the city and weekends are when the action happens.
 - b. Watch for pick pockets and scammers. If it sounds too good to be true, it usually is.
 - c. Don't do anything stupid, even out of uniform. There are lots of undercover officers.
 - d. Don't give money to panhandlers, if you pull out your wallet someone else can steal it.
 - e. Ladies: keep your purses in your laps.
 - f. ATMs: cover your pin number and always end your transactions.
 - g. Take the yellow cabs, not other cars, even if they look nice.
 - h. Keep drinks in bars and clubs, there are open container laws.



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- i. Stay out of central park after 10 pm.
 - j. There are plenty of police around, talk to them if you need help.
8. The sponsors of resolutions A1 and A2 recapped their bids:
- a. Clemson: Raise awareness of society, have more cadets join, leave a valuable legacy for future cadets.
 - b. Clarkson: Cubetree, fresh vision for the Air Force.
9. Delegates engaged in debate for resolutions A1 and A2:
For A2: Cubtree sounds good and they have lots of school funding.
For A1: Very clear and precise presentation and has the most experience in other positions.
A2: Money from the school.
A1: Clear, concise, and will hold squadron officers and advisors accountable for their acitons.
A2: I [this delegate] am honored to work with them every day.
A1: Area 3 headquarters has done really well at Clemson.
A2: Online continuity system will work really well.
A1: Larger squadron with more passion.
A2: GMC on the staff is a good thing, they will learn a lot from it.
A1: Cubetree seems like a waste.
A2: They will recognize some of the problems small squadrons have.
A1: Has experience already and won't have to worry about learning the ropes.
10. Delegates voted on these resolutions using a written vote. Business continued as the votes were tallied.
11. Area level awards were presented to the ARCON Commanders of ALOHACON, CINCON, and IMONABOATCON.
12. The National Director of Training addressed the assembly:
- a. Hazing: zero tolerance, think of how an action would look on the evening news, does it cause mental or physical pain, is it going to cause candidates to drop out?
 - b. Change the culture of training: not a right of passage for candidates, we pass the challenge of no hazing on to them.
 - c. Know your manuals: readiness and keeping up with the correct way of doing things.



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d. Recruitment and retention: all on the squadron level, getting people involved and keeping them through training program, keep the society strong and growing.

13. AAS C/Col Chelsea Bailey announced the results of the written vote: Resolution A1 passed and Resolution A2 failed. The Anderson Squadron at Clemson University will host the AAS National Headquarters for the 2011-2012 year.

14. Resolution A4- Squadron Commander Turnover Mid-year:

a. This resolution would make the position of Squadron Commander a year long position for all squadrons.

b. The Squadron commander should know about every position in the squadron, this is hard when the position changes between semesters.

c. Switching squadron commanders hurts communication with area and national levels.

d. The sponsor answered questions about the resolution:

Q: Would squadron commanders serve fall to fall?

A: No, they would serve NATCON to NATCON.

Q: Would you be willing to leave an option for semesterly turnover in this resolution?

A: No, such an amendment would be considered unfriendly.

Q: What if the commander graduates in the middle of the year?

A: The deputy commander would take over the job.

Q: Would this change the process for impeaching a Squadron Commander?

A: No, it would not affect that.

Q: Will this take effect in the 2011-2012 year or 2012-2013 year?

A: The amendment does not specify and we would be open to an amendment on that point.

Q: How would this be enforced?

A: That is the responsibility of the squadrons.

e. Delegates presented points of debate regarding the resolution:

Against: Every squadron is different, any rule that will help one is going to hurt another.

For: This takes the burden of catching people up off of the Areas.

Against: Changing every semester is a way to put people into new leadership positions.

For: It's very hard to figure things out and run the squadron that quickly.

Against: This treats a symptom, not the disease which is poor continuity.

For: This is a simple resolution to pass.

Against: Cadet Wing Commanders only serve for one semester and it works fine.

For: Can't compare this to the wing, half change over and half don't.



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Against: This would take away leadership positions, and in the real Air Force sometimes you have to transition jobs very quickly.

For: This would put squadrons in sync with areas in terms of staff turnover.

Against: We [squadron represented by this delegate] did it, and our continuity was flawless.

For: I have seen the problems this causes on the area and squadron levels. Even with flawless continuity, it was still very hard.

15. Resolution A4 was defeated by a written vote and therefore failed.

16. The AAS National Vice Commander delivered and outbrief to the assembly:

a. Position jobs: coordinate AROTC Suggestion Program (ASP), which collects suggestions for all of ROTC, handle joint relations with SW and AFA, host roundtables.

b. Goals: streamline the affairs process and improve joint relations.

c. Accomplishments: almost every squadron briefed on ASP, gained 4 SW chapters.

d. Vision for AFA relations (3 phases): make initial AFA contact, recruit for AFA, assess the impact.

e. ESO supported heavily by JNP, squadron delegates at AFA meetings, AFA members attending AAS activities, AAS in the news.

f. Room for improvement: continue recruiting!

g. Improving SW relations: integrate AAS and SW more, better AAS member attendance at SW meetings.

h. Help build joint relations: communicate and be available, educate each other on structure and mission, invite SW and AFA members to meetings and go to theirs, stay involved, exchange contact information, set the bar high for others.

i. Named outstanding Area Vice Commander.

17. The meeting adjourned at 1625.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Business Session #3

1. Place: New York Ballroom
2. Date/Time: 23 April 2011, 1605
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: See Attachment
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. AAS C/Lt Col Frederick Johnson took roll.
7. The National Director of Public Affairs addressed the assembly.
 - a. An attempt was made to “Rick Roll” the assembly. The attempt failed.
 - b. Collecting PA materials: photos, videos, articles; need to get the best of the best from the Areas.
 - c. Arnold Air Letter (AAL): brag about it at your detachment, in the process of putting out the spring edition.
 - d. Goals: give each area equal representation, utilize AAS website, monthly publication, set the bar high for the AAL.
 - e. Accomplishments: two successful AALs, an air little letter, worked with JAA to produce a piece for their newsletter.
8. The National Director of Support addressed the assembly:



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- a. Goals: digitize all continuity (such as awards packets), update awards powerpoint, website distributions.
 - b. Morale project update.
 - c. Recognized outstanding Area DS.
9. The National Director of Training addressed the assembly:
- a. Hazing control: deal with hazing and make sure it doesn't happen, support national on any guidelines they need.
 - b. Recruit help and support, remember to look over and update the national test.
 - c. Goals: zero hazing (no serious incidents), change culture of training (we don't want an elitist group, introduce candidates to society), recruiting database to share ideas across the country.
 - d. Recognized outstanding Area DT.
10. AAS C/Brig Gen Gabrielle Wilson presented awards:
- a. Certificates of Appreciation
 - (1) All AAS National Administrative Consultants (NACs)
 - (2) C/Israel Woodward, Area IV Commander
 - (3) C/Brian Parmeater
 - (4) National Webmaster
 - (5) C/Chelsea Bailey, NBC
 - b. Outstanding Squadrons
 - (1) Wallace Squadron
 - (2) Sherb Squadron
 - (3) Kindig Squadron



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- (4) Holohan Squadron (NATCON host squadron)
- (5) Hap Arnold Squadron
- (6) Stratford Squadron

11. AAS C/Col Chelsea Bailey reminded the assembly that all resolutions must be submitted 24 hours before the start of the last business session. This deadline is 1215 Sunday for AAS resolutions.

12. The meeting adjourned at 1657.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Executive Board Meeting #3

1. Place: Liberty 3
2. Date/Time: 23 April 2011, 1715
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: N/A
5. Joint Executive Board Meeting #3 was cancelled.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman**



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Executive Board Meeting #2

1. Place: Liberty 3
2. Date/Time: 23 April 2011, 1745
3. Chair: AAS C/Col Chelsea Bailey
4. Members present:
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1732.
6. AAS C/Lt Col Frederick Johnson took roll.
7. Announcements and reminders:
 - a. The STO/CRO briefing has been moved to Sunday.
 - b. The awards which were scheduled for AAS Business Session 3 were postponed because Brig Gen Bundy was in a meeting and not available to present them.
 - c. Remember to be on time for the wreath laying ceremony tomorrow (0745 in the hotel lobby). Everyone is expected to be there.
 - d. Be cooperative with NATCON staff.
 - e. Area caucus breakouts are tomorrow.
8. The board discussed the failure of Resolution A4.
 - a. Possibility of submitting a new, revised resolution.
 - b. Possibility of passing such a resolution in area caucuses.



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9. Additional resolution will be brought before the board tomorrow (Sunday).

10. The meeting adjourned at 1811.

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National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Rules, Ways, and Means Committee #2

1. Place: Liberty 3
2. Date/Time: 23 April 2011, 1815
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas 1, 7, 9, and NHQ
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1831.
6. Attendance was taken by AAS C/Lt Col Frederick Johnson.
7. Resolution J4- NATCON Timing & Location
 - a. Chair read resolution.
 - b. This resolution would cause NATCON to be held during the summer on an Air Force Base.
 - c. Postponed indefinitely.
8. Resolution J5- Joint National Award for Outstanding ARCON Staff
 - a. Chair read resolution.
 - b. Discussion of how to define "good" ARCON.
 - c. Gives national staff oversight and discretion.
 - d. Sent to General Assembly.



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9. Resolution J6- 2011-2012 JNP “Active America”

- a. Chair read resolution.
- b. Sent to General Assembly.

10. The meeting adjourned at 1858.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 990
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Rules, Ways, and Means Committee #2

1. Place: Liberty 3
2. Date/Time: 23 April 2011, 1845
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas 6, 7, 8, 10, and NHQ
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1902.
6. AAS C/Lt Col Frederick Johnson took attendance.
7. Resolution A3- New AASMAN-1 Organizational Chart
 - a. Chair read resolution.
 - b. Sent to AAS Executive Board.
8. Resolution A5- AAS Insignia for ABUs
 - a. Chair read resolution.
 - b. Financial burden for society discussed.
 - c. Postponed indefinitely.
9. Resolution A6- Training Staff Test
 - a. Chair read resolution.
 - b. Sent to candidate training program review committee.



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10. The meeting was adjourned at 1914.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 990
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Business Session #4

1. Place: Metropolitan Ballroom
2. Date/Time: 24 April 2011, 1250
3. Chair: AAS C/Col Chelsea Bailey
4. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1304.
5. Brig Gen Bundy addressed the assembly:
 - a. Ceremony this morning was terrific, thank you to Maj Gen Pamerleau for your great speech.
 - b. Remember the warriors in and amongst you who just got back from a war zone.
6. Col Jefferson Dunn, Commander, AFROTC, addressed the assembly:
 - a. Greetings and thank you to Maj Gen Pamerleau and Brig Gen Bundy.
 - b. Thanked the NATCON staff and presented them with coins.
 - c. Thank you to Area commanders for all your hard work.
 - d. Thank you to all the cadets for coming on this expensive trip, it shows your commitment to AAS.
 - e. Thank you to the Air Force Association, much like AAS it is an organization from which you can learn a lot.



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f. Gave presentation which challenged the assembly with a question: “What do you stand for?”

7. The meeting adjourned at 1350.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Business Session #2

1. Place: Metropolitan Ballroom
2. Date/Time: 24 April 2011, 1400
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: See Attachment
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1419.
6. Attendance was taken by the NBCs and recorded by the NPARs.
7. Scholarships were announced by the Executive Management Center:
 - a. Airlift Tanker Association- \$20,000 divided by 5 scholarships.
 - b. Brig Gen Tom Mikolajcik Award: present in person by his wife.
 - c. Brig Gen Ed Brya Scholarship: presented to David Casanova
 - d. Lt Col Bill Morley Award
 - e. Gathering of Eagles Scholarship: presented to Katherine Bringman
8. Brig Gen Bundy expressed his surprise that less than 1% of the society applied for these scholarships and discussed how they will be more widely publicized next year.
9. Maj Gen Pamerleau and Brig Gen Bundy presented the following awards:
 - a. Walt R. "Waddy" Young Award: Staffelbach Squadron, San Jose State University



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- b. Phoenix Award: Hap Arnold Squadron, University of Cincinnati
 - c. Ciccoli Joint Operations Award: Quesada Squadron and Pitsenbarger Chapter, Clarkson University
 - d. Col George Robert Hall Freedom Cup: Joyce-Johnson Squadron and Joyce-Johnson Chapter, University of Nebraska – Lincoln
 - e. Lt Col Bill Morley Award: John H. Payne Chapter, University of Texas
 - f. Fisher Leadership Development Award: Falcon Squadron, Air Force Academy
 - g. Dr. Bonnie Dunbar Award: Jarvis Chapter, University of Colorado – Boulder
 - h. Darby Award: San Jose State University
 - i. Col A.T. Reid Crimson Glory Award: Elizabeth Notery, University of Colorado
10. Resolution J2- 2011-2012 JNP “STEM”
- a. Chair read resolution.
 - b. Involvement: STEM can help the younger generation
 - c. ACE Program: not only academics, physical fitness as well
 - d. STARBASE: DOD initiative, classes come in one day a week for five weeks, huge impact on young lives, lots of continuity
 - e. In and out of the classroom: doesn’t actually have to be in a school or class, go to different clubs or organizations that support STEM
 - f. Continuity: we have already been doing this, we don’t have to start all over again, it will be easier than it was last year.
 - g. AFA is very interested in this program.
 - h. CAP has pre-made lesson plans for STEM projects.
11. Resolution J3- 2011-2012 JNP “Hope for Homeless Animals”
- a. Chair read resolution.



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- b. What it offers: something simple and creative, flexible for personal schedules, leadership opportunities for hosting rescue and adoption events, helps animals in your community.
 - c. Simplicity of execution: go to local shelter, get animal clothing donations, anything that helps.
 - d. Improve AAS image
 - e. We did STEM last year, need to diversify
12. Resolution J6- 2011-2012 JNP “Active America”
- a. Chair read resolution.
 - b. 1 in 3 adults are obese, rates are climbing, it is a problem.
 - c. The problem creates a national security concern, 70% of males are unfit for military service, America is not fit to fight
 - d. It is a significant individual health problem, lots of money is spent on obesity related issues
 - e. We can make a difference: lead by example, motivate
 - f. Result: invite CAP or other organization to classes or PT, take action to combat national security issue, every squadron is capable.
13. Resolutions J2, J3, and J6 were tabled to Joint Business Session 3.
14. Resolution J1- Bek Squadron NATCON Bid was untabled for debate and vote.
- a. Recap: low budget, cheapest airfare available Marriot hotel, many restaurants and events, world class casinos.
 - b. The floor was opened to debate: a motion to vote was adopted by the assembly.
 - c. Resolution J1 passed by a standing vote: The Bek Squadron of Michigan State will host NATCON 2012.
15. USAA announced the results of its savings bond giveaway.



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16. The meeting adjourned at 1530.

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National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Area-Region Caucuses and Staff Breakout Sessions

1. Place: New York and Empire Ballrooms
2. Date/Time: 24 April 2011, 1530 & 1635
3. Chairs: Area Commanders, Region Presidents, National Staff Members
4. The Area-Region Caucuses were held from 1530-1630.
5. The staff breakout sessions and discussions were held from 1635-1725.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Executive Board Meeting #4

1. Place: Liberty 3
2. Date/Time: 24 April 2011, 1800
3. Chair: C/Col Chelsea Bailey
4. Members present: N/A
5. This meeting was cancelled.

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National Business Chairman**



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Unscheduled AAS Rules, Ways, Means Committee Meeting

1. Place: Liberty 4
2. Date/Time: 24 April 2011, 1751
3. Chair: C/Col Chelsea Bailey
4. Members present: Areas 7, 8, and 10
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1751.
6. Attendance was taken by AAS C/Lt Col Frederick Johnson.
7. Resolution A6- Training Staff Test- Chair read resolution.
8. AAS C/Col Chelsea Bailey recessed the meeting at 1812.
9. AAS C/Col Chelsea Bailey reconvened the meeting at 1838.
10. AAS C/Lt Col Frederick Johnson took attendance following the recess. Areas 6, 7, 8, and NHQ were present.
11. Resolution A6 was reread and sent to the AAS Executive Board.
12. Resolution A7- Squadron Staff Turnover Mid-year
 - a. Chair read resolution.
 - b. Sent to AAS Executive Board.
13. Resolution A8- Signature Block Standardization



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- a. Chair read resolution.
 - b. Committee members questioned the necessity of such a measure.
 - c. Withdrawn by sponsor.
14. Resolution A9- AAS Insignia for ABUs
- a. Chair read resolution.
 - b. The committee discussed the following issues: safety of having a pin on the ABUs, possibility of a fourragere, AFI issues
 - c. Resolution amended.
 - d. Sent to AAS Executive Board.
15. Resolution A10- Area By-laws submission
- a. Chair read resolution.
 - b. Sent to AAS Executive Board
16. Resolution A11- Change of Sq/CD duties
- a. Chair read resolution.
 - b. Amended to remove the word “solely.”
 - c. Sent to AAS Executive Board
17. The meeting adjourned at 1921.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Unscheduled Joint Rules, Ways, and Means Committee Meeting

1. Place: Liberty 4
2. Date/Time: 24 April 2011, 1812
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas 1, 7, and 9
5. The meeting was brought to order by AAS C/Col Chelsea Bailey.
6. AAS C/Lt Col Frederick Johnson took attendance.
7. Resolution J7- CSCOP Duties
 - a. Chair read resolution.
 - b. The SW NPAR explained the purpose of the resolution.
 - c. The SW NAC offered perspective on the necessity of the resolution.
 - d. Returned to sponsor.
 - e. Withdrawn by sponsor.
8. Resolution J8- Removal of Joint National Positions
 - a. Chair read resolution.
 - b. Sent to Joint Executive Board.
9. The meeting adjourned at 1838.



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: AAS Executive Board Meeting #3

1. Place: Liberty 4 (moved from Liberty 3)
2. Date/Time: 24 April 2011, 1830
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: Areas 1, 2, 3, 4, 6, 7, 8, 9, 10, and NHQ
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1927.
6. AAS C/Lt Col Frederick Johnson took attendance.
7. Resolution A3- New AASMAN-1 Organizational Charts
 - a. Chair read resolution.
 - b. Resolution passed by voice vote.
8. Resolution A6- Training Staff Test
 - a. Chair read resolution.
 - b. Board members reviewed the proposed test.
 - c. Sent to General Assembly.
9. Resolution A7- Squadron Staff Turnover Mid-year
 - a. Chair read resolution.
 - b. Amended to reflect when the change will take effect.



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- c. Amended to give Area Commanders discretion and require proof of continuity transfer.
 - d. Sent to General Assembly.
10. Resolution A9- AAS Insignia for ABUs
- a. Chair read resolution.
 - b. The sponsor answered questions regarding how this would affect the society.
 - c. Sent to General Assembly.
11. Resolution A10- Area By-laws Submission
- a. Chair read resolution.
 - b. Resolution passed by voice vote.
12. Resolution A11- Change of Sq/CD Duties
- a. Chair read resolution.
 - b. Board discussed possible joint nature of resolution, sponsor pointed out she submitted it as a joint resolution first.
 - c. Sponsor answered questions about purpose and benefit of this resolution.
 - d. Several board members pointed out that this would require changes at all levels to resolve reporting issues.
 - e. Resolution failed by voice vote.
13. The meeting adjourned at 2025.

//SIGNED//
FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
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SUBJECT: Unscheduled Joint Executive Board Meeting

1. Place: Hallway outside New York Ballroom
2. Date/Time: 25 April 2011, 0850
3. Chair: AAS C/Lt Col Frederick Johnson
4. Members present: Areas 1, 2, 5, 6, 7, 8, 10, 11 and NHQ
5. The meeting was brought to order by AAS C/Lt Col Frederick Johnson at 0850.
6. AAS C/Lt Col Frederick Johnson took attendance.
7. Resolution J8- Removal of Joint National Positions
 - a. Chair read resolution.
 - b. Resolution passed by voice vote.
8. The meeting adjourned at 0853.

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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
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SUBJECT: Old/New Joint Executive Board Meeting

1. Place: New York Ballroom (moved from Riverside Ballroom)
2. Date/Time: 25 April 2011, 0900
3. Chair: Brig Gen Bundy
4. Members present: N/A
5. The meeting was brought to order by Brig Gen Bundy.
6. Brig Gen Bundy distributed action memorandums requiring new staff to submit contact information.
7. Brig Gen Bundy thanked the past year's staff for their good work and encouraged the incoming staff to work hard to carry on their work.
8. Brig Gen Bundy discussed several communication issues, including use of e-mail.
9. All new staff members introduced themselves to the assembly.
10. Brig Gen Bundy addressed the importance of the fall board meeting in Washington, DC.
11. The meeting adjourned at 0930.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Joint Business Session #3

1. Place: Metropolitan Ballroom
2. Date/Time: 25 April 2011, 0930
3. Chair: Ms. Rachel Nutting
4. Members present: See Attachment
5. The meeting was brought to order by Ms. Rachel Nutting at 1419.
6. Attendance was taken by the NBCs and recorded by the NPARs.
7. The AAs/CV, SW/VP, and NCOP briefed the assembly on joint relations for the year:
 - a. Overall, joint relations were good, but there are improvements we can make.
 - b. Squadron to chapter ratio is 3 to 1, more chapters starting in the fall, high opportunity to grow.
 - c. More social events between two organizations, joint meetings with equal representation from both sides, raise awareness with candidates and associates, learn about the other organization, set the tone for how people treat each other.
 - d. PA: joint representation online and in publications, reinforces good realtions, increases campus awareness.
 - e. Joint relations at ARCON: teamwork and finding skills you need, new ideas, new members- great opportunity to show organizations working together, check your verbiage and have equal representation



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f. CSCOP: you need one, contact person between organizations, helps coordinate events, answers protocol questions, doesn't plan a conclave (unlike ARCOP and NCOP), still has a role even with no SW Chapter

8. Resolutions J2, J3, and J6 were untabled for questions, debate, and vote.

9. Delegates asked the following questions:

(J6) Q: If we used this with CAP how could we incorporate STEM.

A: STEM would be secondary to the main goal.

(J2) Q: Why shouldn't we choose a new JNP?

A: This year was our set up year, next year we can do so much more.

10. Delegates offered the following points of debate:

STEM has already been established, we need to make new connections.

There is a Presidential initiative against obesity.

Many of the organizations which support STEM are not in areas around some squadrons and chapters.

STEM allows you to directly impact the development of engineers.

The purpose of STEM is to strengthen AFA relations.

STEM can be economically difficult.

Active America gets at the root cause of being unready and unhealthy; point of JNP is to actually make an impact.

STEM is not actively available for all squadrons and chapters.

STEM is being cut in America.

We can still apply people to both.

Not just about future officers but about growth of nation.

11. An amendment was proposed to resolution J2 which would incorporate physical fitness. It was considered unfriendly by the sponsor and defeated by a voice vote.

12. W written vote was taken. Resolution J6 passed and resolutions J2 and J3 failed. The 2011-2012 JNP will be Active America.

13. The NCOP delivered her annual report:

a. Executive Boards: assist with AFA by being an escort, trained on how to perform job.

b. Went to 3 ARCONs, incited AFA members to ARCONs.



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- c. AMERICON: worked with joint opening ceremony, worked with NATCON staff for military ball.
 - d. NCOP budget overview
14. The Col James Davis Award was presented to Austin Gainer.
 15. Certificates of Appreciation were presented to Daniel Dale and Jeremy Dunbar.
 16. The Brig Gen Edward Brya Award was presented.
 17. Resolution J5- Outstanding ARCON Award
 - a. Chair read resolution.
 - b. Joint national level award for most outstanding ARCON staff.
 - c. ARCONs are mini NATCONs.
 - d. The family of the officer for whom it will be named is supportive and very excited.
 - e. No questions or points of debate were presented.
 - f. Resolution J5 passed by voice vote.
 18. The meeting adjourned at 1048.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Final AAS Business Session

1. Place: Metropolitan Ballroom
2. Date/Time: 25 April 2011, 1215
3. Chair: AAS C/Col Chelsea Bailey
4. Members present: See Attachment
5. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1215.
6. AAS C/Lt Col Frederick Johnson took attendance.
7. The National Director of Financial Management addressed the assembly:
 - a. The majority of national staff funds went to travel for ARCONs and NATCON.
 - b. Presented awards for outstanding Area FM and outstanding Squadron FM.
8. The National Director of Operations addressed the assembly:
 - a. Discussed working on the JNP and other community service hours.
 - b. Collaboration between squadrons went well.
 - c. We were able to work with SW and AFA on STEM.
 - d. Reporting: simplified, using GoogleDocs, less than 50% average.
 - e. Work with squadron PAs.
9. The National Director of information management gave a brief job description.



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10. The following awards were presented:

- a. Eagle Award: Staffelbach Squadron, San Jose State University
- b. Christopher D. Nichols Awards: C/Kristy McGee, Kindig Squadron, University of Georgia
- c. Ray Roessler Award: Area X
- d. General John D. Ryan Public Affairs Award: Hap Arnold Squadron, University of Cincinnati
- e. Arnold Air Letter Trophy: Hope Cronin
- f. Most Improved Squadron: Mabry Squadron, University of Florida
- g. The LBJ Cup, Day Cup, and Outstanding Squadron Award were also presented.
- h. The National Commander Award (Bronze AAS medallion) was presented to Lt Col Michael Connelly, Judy Bundy, and Marv Tootman.

11. The outgoing national staff installed the incoming national staff.

12. Resolution A6- Training Staff Test

- a. Chair read resolution. Sponsor briefly presented resolution.
- b. The following questions were asked of the sponsor.
Q: Would Area DTs have to take this test?
A: No
Q: What if a training staff doesn't pass the test?
A: They will not be allowed to hold a candidate class.
Q: Does anyone who is involved in training have to take the test?
A: Yes, everyone has to take the test.

- c. Delegates presented the following points of debate:
Against: This will negatively affect training.
For: Cadre has to be involved and the AASMAN-1 says we have to keep people accountable.
Against: It's an idea not a solution.
For: They still have to take the test.
Against: This should be a squadron responsibility.



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For: This would keep us accountable.

Against: Outside sources would have to take the test too.

For: We will have accountability.

Against: not everyone participates in training.

d. The resolution was amended to make the test open book and to require only the DT and Assistant DT to take the test.

e. The resolution was passed by a standing vote.

13. Resolution A7- Squadron Staff Turnover Mid-year

a. Chair read resolution. Sponsor briefly presented resolution.

b. The sponsor answered the following questions:

Q: What is the criteria for obtaining approval for stepping down?

A: MFR and proof of continuity.

Q: How is this different from Resolution A4?

A: Squadron Commanders may step down after one semester with approval.

Q: How would the required continuity be transferred?

A: Electronically or physically, at the Area Commander's discretion.

Q: What is the problem and why are we adding more paperwork to the squadron level?

A: Some squadron commanders are not telling their Area Commanders and higher headquarters when they change command. This will keep them accountable.

c. The period for debate was opened. The resolution was amended to require that squadron commanders be allowed to step down if they provide proof of continuity.

d. The resolution was put to a written vote. Business continued as the votes were counted.

14. Resolution A9- AAS Insignia for ABUs

a. Chair read resolution.

b. The resolution failed by a voice vote.

15. AAS C/Col Chelsea Bailey recessed the meeting at 1343.

16. AAS C/Col Chelsea Bailey reconvened the meeting at 1507.



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17. The result of the vote on Resolution A7 was announced. Resolution A7 failed the written vote and was defeated.

18. The meeting adjourned at 1508.

//SIGNED//
FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Air Force Personnel Center (AFPC) Briefing

1. Place: Metropolitan Ballroom
2. Date/Time: 25 April 2011, 1345
3. Chair: AFPC Representatives
4. Members present: N/A
5. Representatives from the AFPC addressed the assembly. Topics included career field selection and ascension, rated selections, and Form 53s. All assembly members were allowed to ask questions.
6. The meeting adjourned at 1445.

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FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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MEMORANDUM FOR THE ARNOLD AIR SOCIETY NATIONAL COMMANDER

FROM: AAS National Business Chairman
AFROTC Detachment 160
University of Georgia
Hardman Hall Room 207
Athens, GA 30602

SUBJECT: Final Joint Business Session

1. Place: Metropolitan Ballroom
2. Date/Time: 25 April 2011, 1530
3. Chair: AAS C/Col Chelsea Bailey
4. The meeting was brought to order by AAS C/Col Chelsea Bailey at 1534.
5. The NCOP delivered a briefing on banquet protocol:
 - a. Attire: mess dress or modified service dress (or civilian equivalent), no cover or name tag, look sharp, dress tastefully and appropriately
 - b. Behavior: spoon tapping is okay, no napkin tying, wait for head table to start eating before you start eating, men should stand when ladies leave the table.
6. Skits were presented by various Areas and Regions.
7. Cadet Quinn Russell was inducted as the 2011-2012 NCOP.
8. Cadet Travis Royer was inducted as the 2011-2012 Webmaster.
9. Cadet Frederick Johnson was inducted as the 2011-2012 National Business Chairman.
10. AAS C/Col Frederick Johnson adjourned the National Conclave at 1625.

//SIGNED//

FREDERICK J. JOHNSON, C/Col, AAS
National Business Chairman



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RESOLUTION A1

2011 NATIONAL CONCLAVE

SPONSOR: Major Rudolf Anderson Jr. Squadron, Clemson University

SUBJECT: Proposed National Headquarters, 2011-12

WHEREAS: The Major Rudolf Anderson Jr. Squadron at Clemson University has the dedication, expertise, professionalism, motivation, and resourcefulness to host the 2011-2012 National Headquarters, and

WHEREAS: The Major Rudolf Anderson Jr. Squadron has 46 active members fully supporting the bid for National Headquarters, and

WHEREAS: The Major Rudolf Anderson Jr. Squadron has active and supportive Silver Wings in the Major Dennis H. Sattler Chapter and Air Force Association members in the Strom Thurmond Chapter, and

WHEREAS: The proposed national staff has gained valuable and indispensable experience from hosting the 2010-11 Area III Headquarters, and

WHEREAS: Their bid has been approved and fully supported by the President of Clemson University James F. Barker, Mayor of Clemson Larry Abernathy, and Dean Claude Lilly of the College of Business and Behavioral Sciences, and

WHEREAS: Their bid has been approved and fully endorsed by the Professor of Aerospace Studies Lt. Col Michael Giebner, and

WHEREAS: The Major Rudolf Anderson Jr. Squadron has produced the greatest number of service hours in Area III, and

WHEREAS: The Major Rudolf Anderson Jr. Squadron has a legacy of outstanding Arnold Air Society members and that of service to the society at the National level, therefore, let it be

RESOLVED: That the Major Rudolf Anderson Jr. Squadron at Clemson University be the Arnold Air Society National Headquarters for 2011-12.



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RESOLUTION A2

2011 NATIONAL CONCLAVE

SPONSOR: Quesada Squadron of Clarkson University

SUBJECT: Bid for National Headquarters 2011-2012

WHEREAS: The members of the Lt Gen Elwood R. Quesada Squadron aspire to be the National Headquarters of AAS for the 2011-2012 academic year, and

WHEREAS: The members of the Quesada Squadron are highly motivated at both the squadron and area levels, and

WHEREAS: The Quesada Squadron has historically attracted cadets of the highest quality from the 536th Cadet Wing, and

WHEREAS: The proposed national staff of the Quesada Squadron have consistently demonstrated the highest level of professionalism, hard work, and leadership, and

WHEREAS: The Quesada Squadron has 24 active squadron members allowing it to effectively run National Headquarters and still carry out the duties of the squadron, and

WHEREAS: The Quesada Squadron's bid for 2011 National Headquarters is fully backed by the cadre and cadets of Detachment 536, therefore let it be

RESOLVED: That the Lt Gen Elwood R. Quesada Squadron of Clarkson University be the National Headquarters of Arnold Air Society for 2011 to 2012.



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RESOLUTION A3

2011 NATIONAL CONCLAVE

SPONSOR: Area VI Commander, C/Col Caitlin McCullough

SUBJECT: Renewal of Organizational Chart in AASMAN-1 (Figure 6.1)

WHEREAS: We as a society have had problems with the simplicity of our organizational chart as our society continues to evolve and become more complex, and

WHEREAS: The current chart does not describe our joint inner-workings with Silver Wings, or demonstrate who reports to whom and

WHEREAS: The point of an organizational chart is to show a direct relation between all positions, and

WHEREAS: After looking at the current AASMAN-1, Figure 6.1 the chart does not reflect the inner workings of Arnold Air Society, therefore let it be

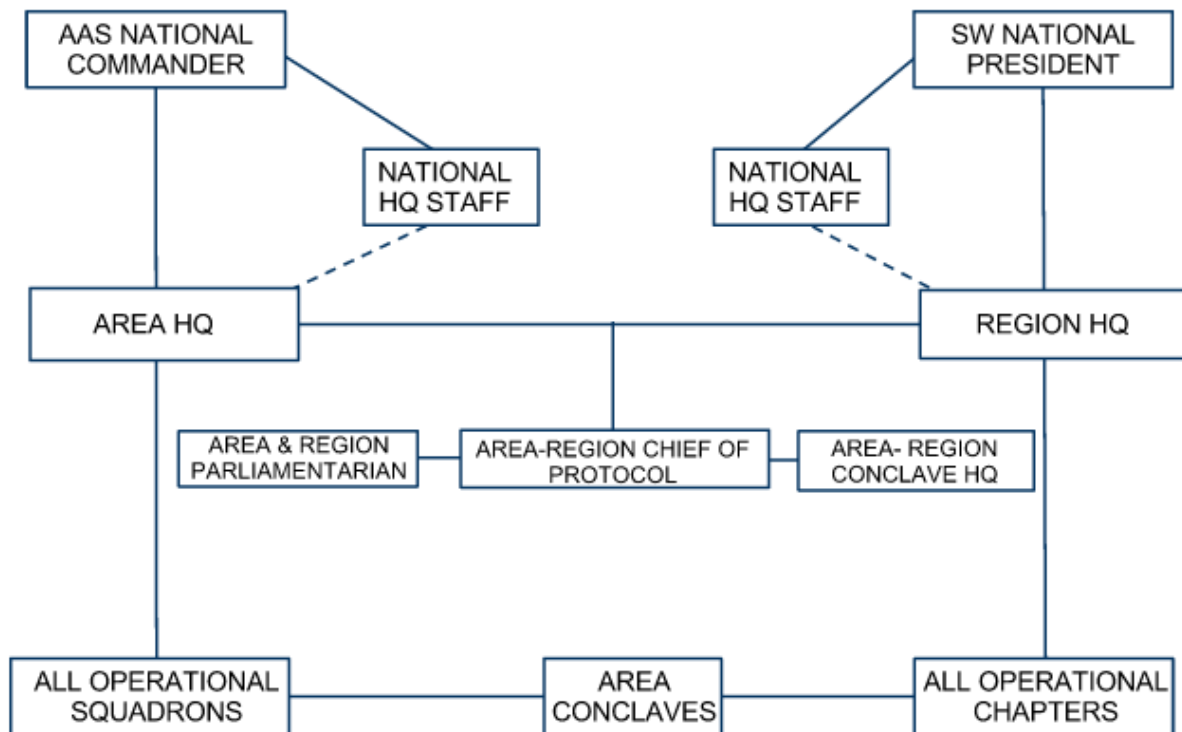
RESOLVED: That the new chart(s) (attached) be put in place of AASMAN-1, Figure 6.1, to establish the current relationship chart between all positions on every level.



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AAS ORGANIZATIONAL CHART Area-Region Level

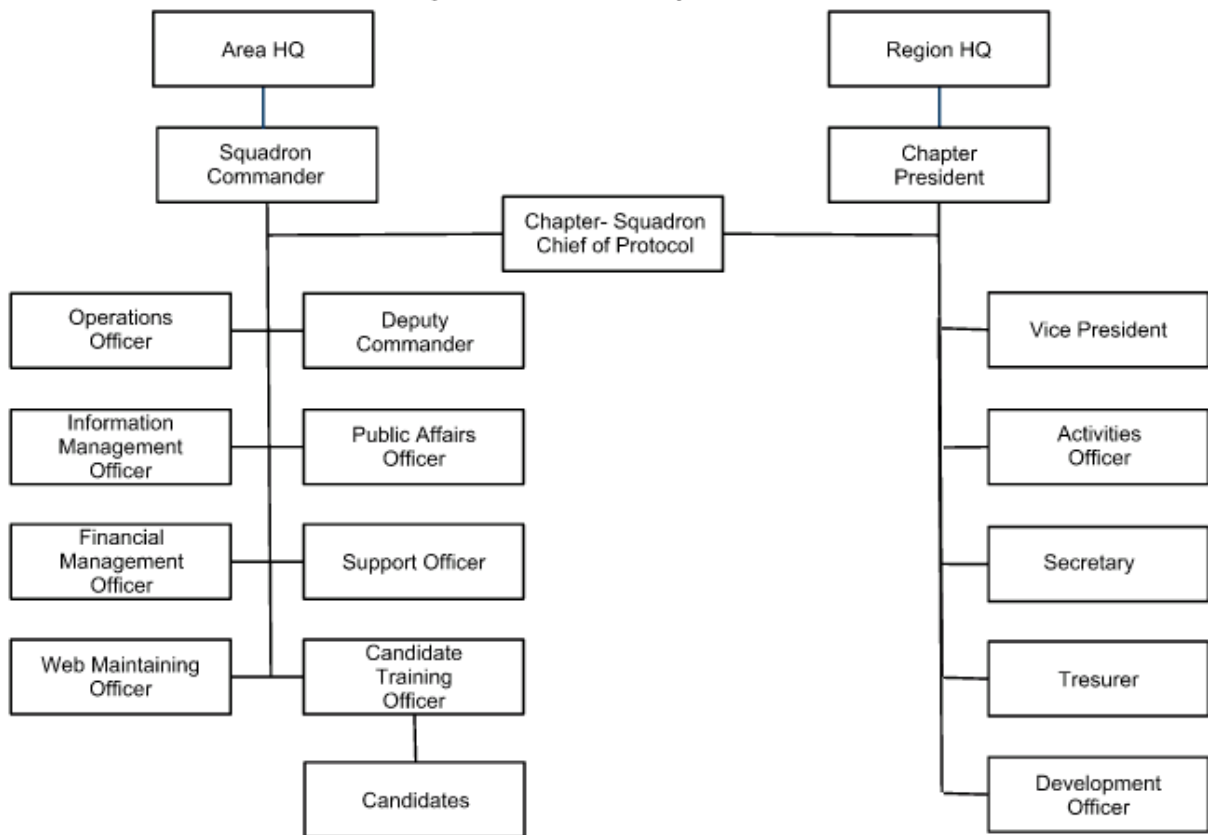




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AAS ORGANIZATIONAL CHART Squadron/ Chapter Level





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RESOLUTION A4

2011 NATIONAL CONCLAVE

SPONSOR: Area VIII Commander, Area III Commander

SUBJECT: Squadron Staff Turnover Mid-School Year

WHEREAS: The Squadron Commander turnover mid-year negatively effects continuity between Commanders at both the Area and Squadron level, and

WHEREAS: A Squadron Commander must have knowledge of all aspects of his/her Squadron's operations and a mid-year turnover creates large lapses in effective Squadron function, and

WHEREAS: Squadron Commander turnover causes undue issues at Area and National levels as squadron issues will slip through the cracks without ONE person remaining in position to oversee the turnover of other staff, therefore, let it be

RESOLVED: That while all other squadron positions may be turned over mid-year, the Squadron Commander position become a year-long position, and let it be further

RESOLVED: That AASMAN-1 reflect this change.



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RESOLUTION A5

2011 NATIONAL CONCLAVE

SPONSOR: AAS C/Lt. Col Addison Reese, Lewis C. Ellis Jr. SQ. Public Affairs Officer

SUBJECT: AAS Insignia in the Airman Battle Uniform

WHEREAS: Arnold Air Society active cadets have proudly displayed their membership for many years while wearing blues, and

WHEREAS: Cadets in AFROTC have become increasingly more likely to wear the Airman Battle Uniform in place of the blues uniform, and

WHEREAS: This initiative will enable cadets to broaden promotion of Arnold Air Society as an organization within ROTC, and the local community, by wearing AAS insignia while in the Airman Battle Uniform, and

RESOLVED: Cadets will be allowed to wear an “Air Force Blue” beret that displays a flash containing the Arnold Air Society symbol in the center. This is equated to the stand out representation of the blue and gold cord in the blues uniform. Wear of the beret will be optional for all active AAS cadets, and

RESOLVED: Cadets will be allowed to wear a membership pin, with the same black and silver color scheme as the POC ranks. It will be located above the U.S. Air Force tape on the left side of the ABU blouse. This is equated to the active duty wear of occupational badges above the U.S. Air Force tape. Wear of the pin will be optional for all active AAS cadets.



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RESOLUTION A6

2011 NATIONAL CONCLAVE

SPONSOR: Area VII Commander

SUBJECT: Training

WHEREAS: AAS candidate class is instrumental in the first view of what AAS is, and

WHEREAS: The current AASMAN-1 allows Squadrons to begin training without being tested on the HOLM Center Training Guide and AASMAN-1 Training Guide, therefore let it be,

RESOLVED: That the training staff, defined as the Director of Training and Assistant Director of Training, of every squadron conducting candidate classes be required to test on the two previous stated Guides two weeks prior to the beginning of candidate training and have those submitted with the approval from Area HQ with one week prior, and let it be further,

RESOLVED: That the training staff will have to receive a 90% or higher to pass the test and the test will be open book, and let it be further,

RESOLVED: That the training staff test attached be implemented into AAS starting the Fall semester of 2011.



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Attachment: Resolution A6 Test

AAS Sq/DT Exam Answer Key

AAS Candidate class is mostly based on squadron tradition and is not strictly regulated by Area or National regulations.

True.

Although compliance to national and regional regulations are mandatory, 90% of what you do in your squadron is up to you. It must be approved by Area Hq, however training differs vastly squadron to squadron.

What is the AAS tolerance policy on hazing and maltraining?

Zero tolerance

~~Ok unless an issue arises~~

~~Ok if it's part of tradition~~

How many chances do you have to pass the national test?

~~Once max unless approved by Area Staff~~

Twice

(A2.4.5.)

What constitutes hazing/Maltraining?

Demeaning activities

Humiliating cadets

Punishing flight for and individuals mistakes

Pointless training

Irrelevant remedial training

Degrading tasks

Using exercise as a punishment

(Holm Center, A2.6.)

Is Candidate class meant to prepare you for Field Training?

No, any benefits are incidental.

~~Yes, any cool AAS stuff is bonus points.~~

(A2.7)

What percent of tests/quizzes must each candidate class pass?

60%

80%

90%

There is no criteria

What is the minimum percent amount of events that the candidates must attend?

80%

90%

100%



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No Criteria
(A2.4.2.)

Can AAS Cadets/Candidates have higher PT/Academic standards than your Detachment?

Yes
No
(A2.8.)

Must ETEs be approved by Area Staff?

Yes
No
(A2.9.1.)

What section of the AASMAN-1 is your favorite?

~~What's the AASMAN-1?~~
~~Chapter 3~~
~~15.11.3~~
Attachment 2

AAS is meant to:

~~Take the best cadets and make them even better.~~
~~Award outstanding cadets with sweet bling bling.~~
Take anyone willing to commit and help them improve.

The buck stops here.

You have been charged with training up the future members of AAS, as well as developing the officers who will all too soon join us on active duty. You are responsible for what happens during training. If there is any Hazing or Maltraining, you are responsible for the activities that happen to your class. In the past Cadet trainers have been dismissed from ROTC, entire AAS squadrons shut down and in one case the detachment's Colonel was dishonorably discharged for hazing and maltraining incidents during Candidate class. Be extremely careful with questionable traditions, extreme activities and "High Squadron Standards." If there is any question, immediately contact your Area counterpart and seek approval for those activities. If you see something wrong and know it's wrong, you are obligated to fix it. To not do so is cowardess.

I have read ALL of the above statement, and understanding it in it's entirety and will adhere to the training standards set forth in the AASMAN-1 and the Holm Center Training Manual.

~~I do not agree to the above statement. (Your squadron will not be eligible to have a candidate class.)~~



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RESOLUTION A7

2011 NATIONAL CONCLAVE

SPONSOR: Area VIII, III, VI, VII Commanders

SUBJECT: Squadron Staff Turnover Mid-School Year

WHEREAS: A Squadron Commander must have knowledge of all aspects of his/her Squadron's operations and a mid-year turnover creates large lapses in effective Squadron function, and

WHEREAS: The Squadron Commander turnover mid-year negatively effects continuity between Commanders at both the Area and Squadron level, and

WHEREAS: This negative reporting effect filters to the National Level, thereby negatively impacting the Society as a whole, and

WHEREAS: Continuity is unique to each position held and is impossible to completely encompass in a regulated form, and

WHEREAS: A constant Squadron Commander provides *physical* continuity and enables every squadron to hit the ground running spring semester, and

WHEREAS: One academic semester is not an adequate amount of time to allow any Commander time to establish themselves and reach their fall goals, therefore let it be resolved,

RESOLVED: That while all other squadron positions may be turned over mid-year, the Squadron Commander position become a year-long position, and let it be further

RESOLVED: That a squadron commander has the ability to or may step down with the Area Commander's permission and must supply continuity and incoming squadron commander's contact information, and let it be further

RESOLVED: That this change take effect for the 2012-2013 school year, and let it be further

RESOLVED: That AASMAN-1 reflect these changes.



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RESOLUTION A8

2011 NATIONAL CONCLAVE

SPONSOR: Area VI Commander

SUBJECT: E-Mail Signature Block Protocol

WHEREAS: The signature block is used to identify your name, rank, position and contact information within professional, electronic correspondence, and

WHEREAS: There are many variations in signature blocks throughout our society, including the use of combining AAS information with detachment rank and/or position while conducting AAS business, and

WHEREAS: There is already an established format for signature blocks which can be found in the JPM-1 Attachment 4, Figure A4-7 as seen in the example below:

//SIGNED//
LOGAN R. MCCLURG, C/Col, AAS
National Chief of Protocol
General Ira C. Eaker Squadron
AFROTC Detachment 040
Loyola Marymont University
(555) 555-6941
protocol@arnold-air.org

, and

WHEREAS: Standardization and uniformity is key for the image of professionalism across the nation, therefore let it be

RESOLVED: That signature blocks reflect the format shown above (JPM-1 Attachment 4, Figure A4-7), and let it be further

RESOLVED: That e-mails pertaining to AAS business omit detachment rank and position, and let it be further

RESOLVED: That the appropriate manuals reflect these changes.



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RESOLUTION A9

2011 NATIONAL CONCLAVE

SPONSOR: Lewis C. Ellis Jr. SQ

SUBJECT: AAS Insignia in the Airman Battle Uniform

WHEREAS: Arnold Air Society active cadets have proudly displayed their membership for many years while wearing blues, and

WHEREAS: Cadets in AFROTC have become increasingly more likely to wear the Airman Battle Uniform in place of the blues uniform, and

WHEREAS: This initiative will enable cadets to broaden promotion of Arnold Air Society as an organization within ROTC, and the local community, by wearing AAS insignia while in the Airman Battle Uniform, therefore, let it be

RESOLVED: That the Arnold Air Society national staff pursue the appropriate channels to allow cadets to wear a membership pin, with the same black and silver color scheme as the POC ranks. It would be located above the U.S. Air Force tape on the left side of the ABU blouse. This would be equated to the active duty wear of occupational badges above the U.S. Air Force tape. Wear of the pin would be optional for all active AAS cadets.



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RESOLUTION A10

2011 NATIONAL CONCLAVE

SPONSOR: Area IX Commander

SUBJECT: Area Bylaws

WHEREAS: There is a problem with continuity and updating of Area Bylaws from year to year, and

WHEREAS: Currently there is no deadline or requirement for submission of Area Bylaws to the national level, and

WHEREAS: The National Business Chair has a consistent record of good continuity and is more than capable of holding onto Area Bylaws, therefore let it be,

RESOLVED: That Area Commanders be required to submit an updated copy of the Area Bylaws to the NBC within 30 days of the conclusion of their ARCON.



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RESOLUTION A11

2011 NATIONAL CONCLAVE

SPONSOR: Area VI Commander, C/Col Caitlin McCullough

SUBJECT: Chapter-Squadron Chief of Protocol (CSCOP) and Deputy Commander (CD)

WHEREAS: Many Squadrons do not fully utilize the potential with the CSCOP position, because of redundancy of duties that reflects with the CD, and

WHEREAS: AASMAN-1 does not reflect the specific duties of the CSCOP expect in the prologue of changes; in AASMAN-1 3.8.6 under —Additional Liaison Relationships: The CSCOP position is now a mandatory squadron level position for squadrons who have a respective Silver Wings (SW) Chapter. It is highly recommended for squadrons who do not have SW chapters. With the addition of this position, the AAS-SW Liaison Officer position has been removed. These duties now belong to the CSCOP, and

WHEREAS: AASMAN-1 lays out in 6.6.7.1. An AAS Squadron and SW Chapter jointly sponsor the office of CSCOP. The CSCOP is the Chapter-Squadron representative during his/her term of office... If no SW chapter exists, the CSCOP is still titled CSCOP. Each CSCOP should attend the executive meetings of the other organization for the completion of the office and good relations between the organizations, and

WHEREAS: Continued in 6.6.7.2. On the squadron level, the CSCOP attends Air Force Association (AFA) and SW meetings, remains informed of all AFA and SW activities, and makes timely reports to the AAS unit commander. At other command levels, this officer is the official liaison between AAS, AFA, and SW commanders on equivalent command levels, and

WHEREAS: This duplicates the position of the CD where AASMAN-1 describes 3.5.3. Contact with Local AFA Chapters. The AAS-AFA affiliation allows for working agreements to be established between local AAS and AFA units. The Society urges local AAS commanders to cooperate in all ways possible with the AFA and to invite AFA members to participate in the activities of the AAS. Local AFA officials can be contacted through the listing provided in each issue of Air Force Magazine. Unit management of this contact is delegated to CD, and

WHEREAS: The redundancy continues as stated in AASMAN-1 under 3.6.11. Program Implementation and Monitoring. All CDs are responsible for implementing and monitoring the programs specified in this chapter. However, the appropriate area



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chief of protocol is directly responsible for program operations. These officers are equally charged with insuring the success of this program, and

WHEREAS: AASMAN-1 reiterates in 6.6.2.6 in simple terms that the responsibility for initiating and managing contacts with the AFA falls under the CD IAW AASMAN-1, Para 3.5.3 (labeled above), and

WHEREAS: AASMAN-1 states in 9.14.2.2. The CD will aggressively promote the activation and operation of a local SW Chapter and will assign a member of the squadron as AAS liaison; however, above is already stated that we no longer have an AAS liaison, and the duties transfer over to the CSCOP, and

WHEREAS: JPM-1 reflects in 2.13 d. that the CSCOP attend AAS and SW meetings and is monitored by the AAS Squadron CD and SW Chapter Vice President. However, the above statements already shows that the CD will carry out the affiliate duties, so the duty of being a liaison is being carried out by two different people and therefore let it be,

RESOLVED: That the position of CD be removed of monitoring and managing Silver Wings, and that AASMAN-1 reflect the changed passages so that redundancy is cut from these two positions.



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RESOLUTION J1

2011 NATIONAL CONCLAVE

SPONSOR: Lt. Philip Louis Bek Squadron, Michigan State/Western Michigan Universities

SUBJECT: Proposed NATCON Headquarters, 2011-12

WHEREAS: The Lt. Philip Louis Bek Squadron at Michigan State and Western Michigan Universities has the dedication, skill, and innovativeness to host the 2012 National Conclave, and

WHEREAS: The Lt. Philip Louis Bek Squadron has 35 active members fully supporting the bid for National Conclave Headquarters, and

WHEREAS: Detroit, Michigan will be the host city for the 2012 National Conclave, and

WHEREAS: The GM Renaissance Center-Marriott will be the hotel and conclave site, and

WHEREAS: The Detroit Metro Airport is one of the most well connected and maintained airports in the nation, and

WHEREAS: The proposed NATCON staff has gained essential experience from hosting the 2010-11 National Headquarters, the 2009-10 Area VI Headquarters and the 2009 Area-Region VI Conclave, and

WHEREAS: Their bid has been approved and fully supported by the Associate Provost of Michigan State University, Dr. Doug Estry, and the President of Western Michigan University, Dr. John M. Dunn, and

WHEREAS: Their bid has been approved and fully supported by the Professor of Aerospace Studies Lt. Col Michael Connelly, and

WHEREAS: The Lt. Philip Louis Bek Squadron has a history of standout Arnold Air Society members, therefore, let it be

RESOLVED: That the Lt. Philip Louis Bek Squadron at Michigan State/Western Michigan University be the Arnold Air Society-Silver Wings 2012 National Conclave Headquarters.



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RESOLUTION J2

2011 National Conclave

SPONSOR: Region VI President; Mr. Titus Wilson, Area VI Commander; C/Col Caitlin McCullough

SUBJECT: 2011-2012 Joint National Project: Science, Technology, Engineering, Mathematics (STEM)

WHEREAS: Arnold Air Society and Silver Wings are key ingredients to the success and production of STEM throughout the nation as the main supporter of efforts in local and national communities, and

WHEREAS: Science, Technology, Engineering, and Mathematics (STEM) is a priority of our Department of Education, industrial base, and the future of not only the US economy, but US technology, skill, and advancement as well as military strength, and

WHEREAS: STEM education can be completed in a variety of ways such as Civil Air Patrol's ACE Program, the DoD initiative STARBASE, Boys and Girls Clubs, and Scouting, and can be taught to any type of organization in any city, town, or university, and

WHEREAS: STEM Education is a primary focus of our affiliates: AFA, Civil Air Patrol, AFJROTC, and

WHEREAS: We have accumulated continuity over the past year on STEM related projects, created relationships with local schools and organizations, and

WHEREAS: The continuity and relationships we have established will make it easier to start additional STEM projects in our local communities, and assist more squadrons and chapters to begin STEM activities, and

WHEREAS: This project offers professional development to members of AAS/SW in addition to service to the community, while allowing our organizations to work with our primary affiliates for support, knowledge, and assistance, and support a National initiative established by congress, and

WHEREAS: Our goal for both AAS/SW was to reach 25% participation in STEM for 2010-11, and squadrons and chapters have reached 35% of involvement, and



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WHEREAS: This JNP was established to effectively help out the young generation of Americans who need the extra educational support to help make them more competitive in the future and ensure the prosperity of America, therefore let it be

RESOLVED: That Silver Wings and Arnold Air Society continue to develop and work on STEM for a second year as our Joint National Project.



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RESOLUTION J3

2011 NATIONAL CONCLAVE

- SPONSOR:** Lt Col Elmer H. Staffelbach Chapter, San Jose State University
- SUBJECT:** 2011-2012 Joint National Project: Hope for Homeless Animals
- WHEREAS:** Our local communities depend mostly on volunteers to manage the conditions of the growing homeless animal population, and
- WHEREAS:** Approximately 77% of shelter animals remain un-socialized and are eventually euthanized, and
- WHEREAS:** Certain volunteer programs care for homeless animals in urban and rural areas without the need for shelters, rescues, or adoptions, while still controlling their population, and
- WHEREAS:** Socializing and maintaining the conditions of homeless animals provides psychological and therapeutic benefits for the animals and the volunteers, and increases their likelihood of adoption, and
- WHEREAS:** With 63% of homes owning pets, this project improves our image and builds a bond with our communities by showing our compassion for animals, and
- WHEREAS:** Animal care projects are adaptable to all financial, time, and medical constraints, and
- WHEREAS:** Animal care can be completed in a variety of ways in almost every animal shelter, pet store, or rescue in any town or city, and
- WHEREAS:** This project offers professional development to members of AAS/SW in addition to service to the community, and
- WHEREAS:** The entertaining aspects of animal care provide Arnold Air Society Cadets and Silver Wing Members a fun and creative way to show support for those that can't support themselves; therefore let it be
- RESOLVED:** That the Joint National Project for 2011-12 is Hope for Homeless Animals. The Arnold Air Society and Silver Wings, will improve the living conditions of our



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nation's population of animals in need, providing social and healthier pets for our communities.



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RESOLUTION J4

2011 NATIONAL CONCLAVE

SPONSOR: Lt Col Ellison S. Onizuka SQ

SUBJECT: NATCON Time and Location Change

WHEREAS: Holding the National Conclave during the summer months would allow for higher attendance and no missed school, and

WHEREAS: The number of cadets unavailable due to Field Training or other engagements would be comparable to the number unavailable due to school or financial concerns during Easter weekend, and

WHEREAS: The National Conclave would be held at an Air Force base to accommodate a simultaneous base visit, and

WHEREAS: Cadets and civilians would get the opportunity to experience active duty military members and their lifestyle, and

WHEREAS: Active duty guest speakers would be much more accessible, and

WHEREAS: Base hotels and other accommodations would be much less expensive and pose a smaller burden for all cadets and active duty in attendance, and

WHEREAS: Base facilities would provide entertainment and educational benefit for cadets and civilians in attendance, therefore let it be

RESOLVED: That NATCON be held on an active duty Air Force base, and let it further be

RESOLVED: That NATCON be held during the summer months.



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RESOLUTION J5

2011 NATIONAL CONCLAVE

SPONSOR: Area X Commander, Region X President and Area VI Commander

SUBJECT: Joint National Level Award for Most Outstanding ARCON Staff

WHEREAS: The purpose of Arnold Air Society and Silver Wings is to develop better leaders through leadership experience and service, and

WHEREAS: The effective leadership and team cohesion of an ARCON Staff must exist for a successful ARCON, and

WHEREAS: The successful execution of an ARCON brings together Arnold Air Society Squadrons and Silver Wings Chapters of an Area-Region to further our joint relations, and

WHEREAS: The commitment and time consumed in the planning and fulfillment of a conclave implies outstanding dedication above each ARCON staff member's own personal interests, and

WHEREAS: The most outstanding ARCON Staff must work with their respective Area and Region HQ Staffs, communicate with National Staffs, garner support from their local Air Force Association chapters and local businesses, and

WHEREAS: The logistical issues pertaining to all aspects of an ARCON must be counteracted through ingenuity and thoughtful decision making, therefore let it be

RESOLVED: That a national level award for the most outstanding ARCON Staff be established, and let it be further,

RESOLVED: That this award be financially sponsored by Area X Headquarters, and let it be further,

RESOLVED: That the following be included in AASMAN-1:

17.34 CAPT JOEL C. GENTZ MEMORIAL AWARD. The Capt Joel C. Gentz Memorial Award is sponsored by Area X Headquarters. It is presented to the Area-Region Staff that exceeds expectations of an ARCON Staff's duties as outlined in the ARCON Planning Package while furthering the joint efforts of the organizations at the Area-Region level. The award consists of a permanent plaque and a National award ribbon worn by the members of the winning staff. The award is named for Capt Joel C. Gentz, an AAS alum who served as the first Combat



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Rescue Officer to have commissioned from AFROTC and always proved that it was more important to put service before self. While promoting this idea, he gave the ultimate sacrifice and was killed in action June 9, 2010 while completing a rescue mission in southern Afghanistan. Criteria for this award include but are not limited to:

- a. The on-time and accurate submission of an ARCON Planning Package and proposed budget
- b. Effective communication with both Area, Region, National Headquarters, and the Executive Management Center
- c. Team cohesion between Arnold Air Society and Silver Wings ARCON staff members
- d. Quorum of both the Area and Region in all joint business sessions
- e. A beneficial service or social activity to be described in AAS Form 09
- f. A well balanced and carried out budget

17.34.1. **Nomination.** All Area-Region Staffs are eligible. Nominations should be completed by the attending members of both the AAS and SW National Staffs.

17.34.2. **Selection.** Selected by the members of both the AAS and SW National Staffs. Criteria includes evaluation of the information discussed among AAS-SW National Staff members who attended the ARCON's and any contact the National Staff has with the nominees.

And be reflected in all manuals, And let it be further,

RESOLVED: That the Captain Joel C. Gentz Memorial Award for Most Outstanding ARCON Staff be established.



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RESOLUTION J6

2011 NATIONAL CONCLAVE

SPONSOR: James T. Murray, Squadron

SUBJECT: 2011-2012 Joint National Project: "Active America"

WHEREAS: Increasing levels of obesity and poor physical fitness have a profound effect upon individual and public health concerns, a poor generational legacy leading to national security issues, and widespread economic burden, and requires action, and

WHEREAS: It is imperative that Arnold Air Society and Silver Wings spearhead an effort to increase awareness of good physical fitness and take decisive action to promote community involvement in healthy physical activity, and

WHEREAS: Both Arnold Air Society squadrons and Silver Wings chapters can easily participate in this flexible Joint National Project due to the broad range of service opportunities available under the umbrella of physical well-being, as well as a large pool of manpower, widespread national presence, and commitment to military values and excellence, and

WHEREAS: The range of service projects under this JNP include nutrition education, community involvement in physical activity, alerting the American youth to the benefits and necessity of good physical health, and raising awareness of consequences and projected patterns, and let it be

RESOLVED: That the 2011-2012 Joint National Project be called "Active America", and let it further be

RESOLVED: That the 2011-2012 Joint National Project will be complemented with a JNP Service Project Guide to assist squadrons and chapters in planning and executing events.



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RESOLUTION J7

2011 NATIONAL CONCLAVE

SPONSOR: Area VI Commander, C/Col Caitlin McCullough

SUBJECT: Chapter-Squadron Chief of Protocol (CSCOP) and Deputy Commander (CD)

WHEREAS: Many Squadrons do not fully utilize the potential with the CSCOP position, because of redundancy of duties that reflects with the CD, and

WHEREAS: AASMAN-1 does not reflect the specific duties of the CSCOP expect in the prologue of changes; in AASMAN-1 3.8.6 under —Additional Liaison Relationships: The CSCOP position is now a mandatory squadron level position for squadrons who have a respective Silver Wings (SW) Chapter. It is highly recommended for squadrons who do not have SW chapters. With the addition of this position, the AAS-SW Liaison Officer position has been removed. These duties now belong to the CSCOP, and

WHEREAS: AASMAN-1 lays out in 6.6.7.1. An AAS Squadron and SW Chapter jointly sponsor the office of CSCOP. The CSCOP is the Chapter-Squadron representative during his/her term of office... If no SW chapter exists, the CSCOP is still titled CSCOP. Each CSCOP should attend the executive meetings of the other organization for the completion of the office and good relations between the organizations, and

WHEREAS: Continued in 6.6.7.2. On the squadron level, the CSCOP attends Air Force Association (AFA) and SW meetings, remains informed of all AFA and SW activities, and makes timely reports to the AAS unit commander. At other command levels, this officer is the official liaison between AAS, AFA, and SW commanders on equivalent command levels, and

WHEREAS: This duplicates the position of the CD where AASMAN-1 describes 3.5.3. Contact with Local AFA Chapters. The AAS-AFA affiliation allows for working agreements to be established between local AAS and AFA units. The Society urges local AAS commanders to cooperate in all ways possible with the AFA and to invite AFA members to participate in the activities of the AAS. Local AFA officials can be contacted through the listing provided in each issue of Air Force Magazine. Unit management of this contact is delegated to CD, and

WHEREAS: The redundancy continues as stated in AASMAN-1 under 3.6.11. Program Implementation and Monitoring. All CDs are responsible for implementing and monitoring the programs specified in this chapter. However, the appropriate area



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chief of protocol is directly responsible for program operations. These officers are equally charged with insuring the success of this program, and

WHEREAS: AASMAN-1 reiterates in 6.6.2.6 in simple terms that the responsibility for initiating and managing contacts with the AFA falls under the CD IAW AASMAN-1, Para 3.5.3 (labeled above), and

WHEREAS: AASMAN-1 states in 9.14.2.2. The CD will aggressively promote the activation and operation of a local SW Chapter and will assign a member of the squadron as AAS liaison; however, above is already stated that we no longer have an AAS liaison, and the duties transfer over to the CSCOP, and

WHEREAS: JPM-1 reflects in 2.13 d. that the CSCOP attend AAS and SW meetings and is monitored by the AAS Squadron CD and SW Chapter Vice President. However, the above statements already shows that the CD will carry out the affiliate duties, so the duty of being a liaison is being carried out by two different people, therefore let it be,

RESOLVED: That the position of CD be removed of monitoring and managing affiliate organizations, and the role be sole to the CSCOP, and that AASMAN-1 reflect the changed passages so that redundancy is cut from these two positions.



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RESOLUTION J8

2011 NATIONAL CONCLAVE

SPONSOR: AAS National Commander and SW National President (if allowed)

SUBJECT: Removal of Joint National Positions

WHEREAS: The AASMAN-1 and the SWM are not concise and standardized on the removal procedure of Joint National positions, therefore let it be,

RESOLVED: That the AASMAN-1 read: 7.5.1.10 The National Commander working with the SW National President may dismiss any member of the Joint National Staffs or Special HQs, and must inform the Executive Board of the dismissal and name a replacement chosen by both AAS and SW National HQs within (15) days, and let it be further,

RESOLVED: That the SWM read: d. The National President working with the AAS National Commander may dismiss any member of the Joint National Staffs or Special HQs, and must inform the Executive Board of the dismissal and name a replacement chosen by both AAS and SW National HQs within (15) days.



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AAS NHQ VOTING
AMERICON 2011

Area	A1	A2
I	2	10
II	6	2
III	6	0
IV	0	8
V	6	0
VI	12	5
VII	9	2
VIII	3	6
IX	7	5
X	5	13
XI	6	1
TOTAL	62	52

Resolution A1 won by majority and it was thereby declared that the Major Rudolf Anderson, Jr. Squadron would host the national headquarters for 2011-2012.



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JNP VOTING
AMERICON 2011

Area	J2	J3	J6
I	2	0	9
II	2	0	6
III	1	0	5
IV	0	0	0
V	1	0	3
VI	12	0	3
VII	4	0	6
VIII	7	0	1
IX	0	1	11
X	6	1	7
XI	2	1	2
TOTAL	37	3	53

Resolution J6 won by majority; and thus made “Active America” the JNP for 2011-2012.



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CONCLAVE ATTENDANCE
 AMERICON 2011

JBS1

Area	HQ	Present	Absent	Proxy
I	X	10	1	1
II	X	7	6	0
III	X	5	5	1
IV	X	3	0	4
V	X	6	4	0
VI	X	13	0	3
VII	X	12	3	0
VIII	X	10	1	0
IX	X	11	3	1
X	X	13	0	4
XI	X	6	1	0

Total Votes = 119

ABS1

Area	HQ	Present	Absent	Proxy
I	X	10	1	1
II	X	7	6	0
III	X	5	5	1
IV	X	3	0	4
V	X	6	4	0
VI	X	13	0	3
VII	X	11	4	0
VIII	X	9	2	0
IX	X	11	3	1
X	X	13	0	4
XI	X	6	1	0

Total Votes = 118



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ABS2

Area	HQ	Present	Absent	Proxy
I	X	10	1	1
II	X	7	6	0
III	X	5	5	1
IV	X	3	0	4
V	X	6	4	0
VI	X	13	0	3
VII	X	11	4	0
VIII	X	8	3	0
IX	X	11	3	1
X	X	13	0	4
XI	X	6	1	0

Total Votes = 116

ABS3

Area	HQ	Present	Absent	Proxy
I	X	10	1	1
II	X	6	7	0
III	X	5	5	1
IV	X	3	0	4
V	X	5	5	0
VI	X	13	0	3
VII	X	11	4	0
VIII	X	8	3	0
IX	X	11	3	1
X	X	13	0	4
XI	X	6	1	0

Total Votes = 114



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JBS2

Area	HQ	Present	Absent	Proxy
I	X	10	1	1
II	X	7	6	0
III	X	5	5	1
IV	X	3	0	4
V	X	6	4	0
VI	X	13	0	3
VII	X	12	3	0
VIII	X	10	1	0
IX	X	11	3	1
X	X	13	0	4
XI	X	6	1	0

Total Votes = 114

JBS3

Area	HQ	Present	Absent	Proxy
I	X	8	3	1
II	X	7	6	0
III	X	5	5	1
IV	A	2	1	4
V	X	4	6	0
VI	X	13	0	3
VII	X	10	5	0
VIII	X	8	3	0
IX	X	10	4	1
X	X	13	0	4
XI	X	6	1	0

Total Votes = 106



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Final ABS

Area	HQ	Present	Absent	Proxy
I	X	8	3	1
II	X	7	6	0
III	X	3	7	1
IV	X	3	0	4
V	X	3	7	0
VI	X	12	1	3
VII	X	8	7	0
VIII	X	8	3	0
IX	X	10	4	1
X	X	11	2	4
XI	X	6	1	0

Total Votes = 95